

The Philippine Public-Private Partnership Program



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Foreword by the President of the Philippines



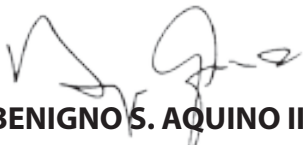
The Philippines is undergoing an era of reform. The Filipino people, whose inherent talent and productivity are crucial to the success of enterprise, have reaffirmed their participation in the pursuit of economic development and equitable progress. In turn, our government has set in place the conditions necessary for the realization of these aspirations. We have instituted various structural interventions and policy reforms that will facilitate and simplify the conduct of business in the Philippines.

We believe that good governance -- marked by transparency, accountability, and integrity -- is the bedrock of a robust economy.

The overall objective of these thrusts is the revitalization of our country and the fulfillment of its multifaceted potential. Foremost in our efforts is our engagement in Public-Private Partnerships, which will spur inclusive growth accross all industries and secure our country's standing in the global economy.

Our endeavors are bearing fruit, and we are heartened by your positive response. By the close of 2011, the Philippines jumped ten positions in the World Economic Forum's Global Competitiveness Index -- one of the handful to make a leap of this magnitude. In the Financial Development Index, we moved up to the 11th in the world, the rise in our ranking second only to Norway. These are among the many tangible manifestations of the increased confidence of investors like you.

This is our momentum of development, and we can sustain this through our continuing partnerships. This volume identifies areas of mutually beneficial collaboration, possibilities for growth that we can explore and realize, and the advantages we can gain if we work as one. With this initiative, we can work closer towards our goal of restoring dynamism in the Philippine economy, for the lasting benefit of all its stakeholders.


BENIGNO S. AQUINO III

Message of the Socio-Economic Planning Secretary

The Philippines' Public Private Partnership (PPP) plays an important role in the implementation of the nation's infrastructure development programs.

Under the leadership of His Excellency Benigno S. Aquino III, public-private partnerships seek to encourage greater participation of the private sector in the provision of basic public infrastructure through investments, construction, and operations and management.

As the Philippine government pursues this development thrust, it has put into place a business environment characterized by broader emphasis on transparency, accountability and good governance. Ultimately, this environment should be able to create new jobs, improve delivery of basic socio-economic services, and positive economic growth.



Investor confidence in the Philippines has lately been improving, leading the international financial community to rate the Philippines as the third most preferred market in the world for global fund managers. This confidence from the international finance community is moored on the collective affirmation of the government's current reform agenda.

In this context, this document on the Philippine PPP program aims to help the user to navigate through an array of various PPP infrastructure packages that comprehensively cover various infrastructure arrangements in various investment areas of interest like roads, airports, and water, among others.

The Philippine economy has remained robust and resilient despite the global economic turbulence that has rocked several economies elsewhere. We expect such steadfast resilience, supported by initiatives in good governance, to help the country move forward in a sustained manner.

We invite the reader, through this document, to consider the Philippines as a viable and strategic investment destination.

We look forward to doing business with you.

Mabuhay!

A handwritten signature in black ink, which appears to read 'C. Paderanga Jr.'.

CAYETANO W. PADERANGA JR.

The Public-Private Partnership Program

Under his social contract with the Filipino people, President Benigno S. Aquino III envisions a country that has achieved inclusive growth fueled by rapid, sustained, and broad-based economic maturity.

Guided by the principles of transparency, accountability and sustained partnerships with the private sector, the Public-Private Partnership Program of the Philippines was established as a flagship program to realize the Philippine Public Investment Program that, in turn, supports the Philippine Development Plan 2011 to 2016.

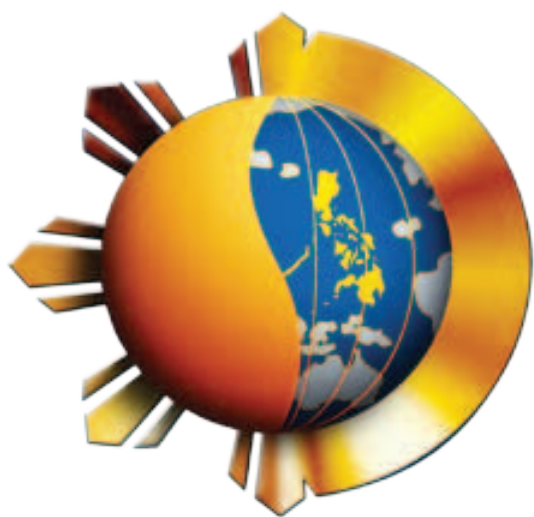
The program intends to provide the public with adequate, safe, efficient, reliable, and reasonably-priced infrastructure and development facilities while affording the private sector a level playing field, reasonable returns and appropriate sharing of risks.

Government sees this as a reliable and solid strategy to efficiently deliver its services, create more job opportunities through a dynamic and solid infrastructure program.

Participating in the Philippine PPP Program allows investors to do business in a stable economic environment bolstered by sound and consistent policies and processes as well as an improved governance that has reduced the time and cost of doing business.

Under the PPP Agenda, implementing agencies and local government units will be continually enabled to undertake PPP projects through the provision of technical and capacity building support in all aspects of the PPP project development and implementation cycle.

The Public-Private Partnership Center serves as the main agency tasked to pursue this PPP project facilitation, coordination, and monitoring mandate. It is envisioned to be the champion of PPPs for inclusive growth and sustainable development.



2012

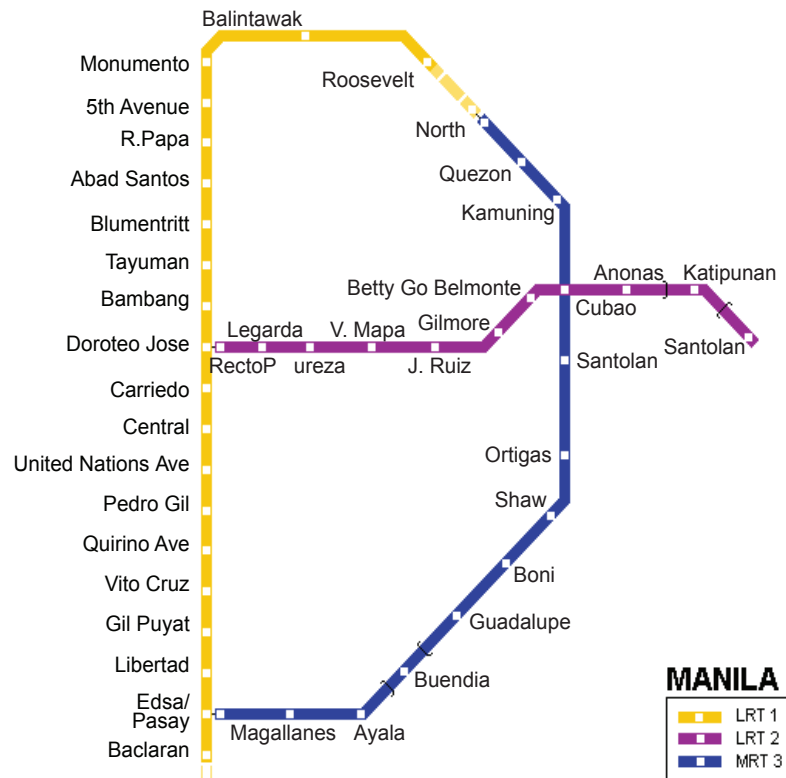
PPP PROJECTS

LRT Line 1 South Extension and Operation & Maintenance



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
LRT Line 1 South Extension and Operation & Maintenance	The proposed alignment for the LRT 1 South Extension has an approximate length of 11.7km from its tie in point at the terminus of LRT Line 1 at the Baclaran Terminal, to the Niyog Station at Bacoar, Cavite; of which, approximately 10.5km will be elevated and 1.2km will be at-grade. The total length of the integrated LRT Line 1 will be approximately 32.4km.	Department of Transportation and Communications (DOTC)	59.2B	MR. RENE LIMCAOCO Undersecretary DOTC +632 725-0204 loc. 247 ATTY. JAIME RAPHAEL FELICIANO Director DOTC +632 725-0013	MR. JUAN ALBERTO MERCADO Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6201

LRT Line 2 East Extension and Operation & Maintenance



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
LRT Line 2 East Extension and Operation and Maintenance	The project will extend the elevated tracks of the existing LRT Line 2 by 4km from Santolan, Pasig to Masinag, Antipolo. The existing 13.8km Line 2 runs along the Recto Station in Manila to the Santolan Station in Pasig, along Recto Avenue, Magsaysay Boulevard and Marcos Highway.	Department of Transportation and Communications (DOTC)	11.90B	MR. RENE LIMCAOCO Undersecretary DOTC +632 725-0204 loc. 247 ATTY. JAIME RAPHAEL FELICIANO Director DOTC +632 725-0013	MR. JUAN ALBERTO MERCADO Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6201

Operation & Maintenance of the Laguindingan Airport



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
Operation and Maintenance of the Laguindingan Airport	The project involves the operation and maintenance of the newly constructed international-standard airport in Laguindingan, Misamis Oriental.	Department of Transportation and Communications (DOTC)	1.80B	MR. RENE LIMCAOCO Undersecretary DOTC +632 725-0204 loc. 247 ATTY. JAIME RAPHAEL FELICIANO Director DOTC +632 725-0013	MR. JUAN ALBERTO MERCADO Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6201

New Bohol (Panglao) Airport Development



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
New Bohol (Panglao) Airport Development	The project involves the construction of an international-standard airport to replace the existing Tagbilaran Airport within a 230-hectare spread.	Department of Transportation and Communications (DOTC)	8.0B	MR. RENE LIMCAOCO Undersecretary DOTC +632 725-0204 loc. 247 ATTY. JAIME RAPHAEL FELICIANO Director DOTC +632 725-0013	MS. GERALDINE SANTOS Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6203

Mactan-Cebu International Airport Passenger Terminal Building



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
Mactan-Cebu International Airport Passenger Terminal Building	The project involves the construction of a new world-class passenger terminal building in Mactan, Cebu International Airport with a capacity of about 8 million passengers per year and Operation & Maintenance of the old and new facilities.	Department of Transportation and Communications (DOTC)	10.15B	MR. RENE LIMCAOCO Undersecretary DOTC +632 725-0204 loc. 247 ATTY. JAIME RAPHAEL FELICIANO Director DOTC +632 725-0013	MR. JOHAN MARTINEZ Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6106

Operation & Maintenance of the Puerto Princesa Airport



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
Operation and Maintenance of the Puerto Princesa Airport	The project involves the privatization of the operation and maintenance of the existing Puerto Princesa Airport. It will be upgraded and improved into an international gateway, meeting the standards of the International Civil Aviation Organization (ICAO).	Department of Transportation and Communications (DOTC)	TBD	MR. RENE LIMCAOCO Undersecretary DOTC +632 725-0204 loc. 247 ATTY. JAIME RAPHAEL FELICIANO Director DOTC +632 725-0013	MR. JUAN ALBERTO MERCADO Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6201

Automatic Fare Collection System



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
Automatic Fare Collection System	This project is about the decommissioning of the old magnetic-based ticketing system and replacing the same with contactless-based smart card technology on LRT Lines 1 and 2, and MRT Line 3, with the introduction of a centralized back office that will perform apportionment of revenues.	Department of Transportation and Communications (DOTC)	1.80B	MR. RENE LIMCAOCO Undersecretary DOTC +632 725-0204 loc. 247 ATTY. JAIME RAPHAEL FELICIANO Director DOTC +632 725-0013	MR. JOHAN MARTINEZ Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6106

Integrated Transport System (ITS) Project



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
Integrated Transport System (ITS) Project	The project will establish three (3) mass intermodal terminals at the outskirts of Metro Manila – one in the north (of EDSA), serving passengers to and from northern Luzon; and two in the south, serving passengers to and from Laguna/Batangas side and those to and from the Cavite side. The terminals will connect passengers from the province to other urban transport systems– railway, city bus, taxi, and PUV-serving inner Metro Manila.	Department of Transportation and Communications (DOTC)	TBD	MR. RENE LIMCAOCO Undersecretary DOTC +632 725-0204 loc. 247 ATTY. JAIME RAPHAEL FELICIANO Director DOTC +632 725-0013	MR. JOHAN MARTINEZ Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6106

Cebu Bus Rapid Transit Demonstration Project



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
Cebu Bus Rapid Transit Development Project	The project will restructure the main urban transport corridor from Bulacao to Ayala in Cebu City. This includes a 16km BRT route designed and built following international best practices and quality standards, two mixed traffic lanes per direction, integration of the drainage system installed along the restructured corridor, and BRT terminals.	Department of Transportation and Communications (DOTC)	TBD	MR. RENE LIMCAOCO Undersecretary DOTC +632 725-0204 loc. 247 ATTY. JAIME RAPHAEL FELICIANO Director DOTC +632 725-0013	MS. GERALDINE SANTOS Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6203

NLEX - SLEX Connector Road



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
NLEX-SLEX Connector Road	The construction of a 13.4km, 4-lane elevated expressway over the Philippine National Railway (PNR) right of way, which starts in Caloocan City and ends in Buendia, Makati City. The project will connect North Luzon Expressway (NLEX) and South Luzon Expressway (SLEX) to decongest traffic in Metro Manila.	Department of Public Works and Highway (DPWH)	20.18B	MS. MARIA CATALINA CABRAL Assistant Secretary DPWH +632 304-3268 MS. REBECCA GARSUTA Director DPWH +632 304-3268	MR. JUAN ALBERTO MERCADO Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6201

NAIA Expressway Project (Phase II)



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
NAIA Expressway Project (Phase II)	The proposed elevated expressway starts at the existing Skyway then generally follows the existing road alignment over Sales Avenue, Andrews Avenue, Domestic Road, and NAIA Road; and has entry/exit ramps at Roxas Boulevard, Macapagal Boulevard, and PAGCOR City. The project provides access to NAIA Terminals I, II, and III, and links two existing expressways namely the Skyway and the Manila-Cavite Toll Expressway.	Department of Public Works and Highway (DPWH)	15.77B	MS. MARIA CATALINA CABRAL Assistant Secretary DPWH +632 304-3268 MS. REBECCA GARSUTA Director DPWH +632 304-3268	MS. GLADYS OCHOA Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6101

CALA Expressway (Cavite and Laguna Side)



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
CALA Expressway (Cavite and Laguna Side)	The project involves the construction of two expressways—the Cavite Side which is a 27.5km, 4-lane highway from the terminus of R-1 Expressway in Kawit, Cavite to Aguinaldo Highway at Silang, Cavite; and the Laguna Side which is a 14.3km, 4-lane at-grade expressway. The CALA Expressway will be connected to SLEX near Sta. Rosa, Laguna.	Department of Public Works and Highway (DPWH)	19.69B	MS. MARIA CATALINA CABRAL Assistant Secretary DPWH +632 304-3268 MS. REBECCA GARSUTA Director DPWH +632 304-3268	MS. GLADYS OCHOA Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6101

Improvement / Rehabilitation of the Quirino Highway



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
Improvement / Rehabilitation of the Quirino Highway	The proposed project entails the improvement/rehabilitation, and the operation and maintenance of Quirino Highway, a 93.45km, 2-lane national road that traverses three (3) provinces, namely Quezon, Camarines Norte and Camarines Sur. It starts at the junction of the Pan-Philippine Highway in Tabugon, Sta. Elena, Camarines Norte, and ends at the junction of the Pan-Philippine Highway in Sipocot, Camarines Sur.	Department of Public Works and Highway (DPWH)	TBD	MS. MARIA CATALINA CABRAL Assistant Secretary DPWH +632 304-3268 MS. REBECCA GARSUTA Director DPWH +632 304-3268	MS. JAN IRISH VILLEGAS Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6105

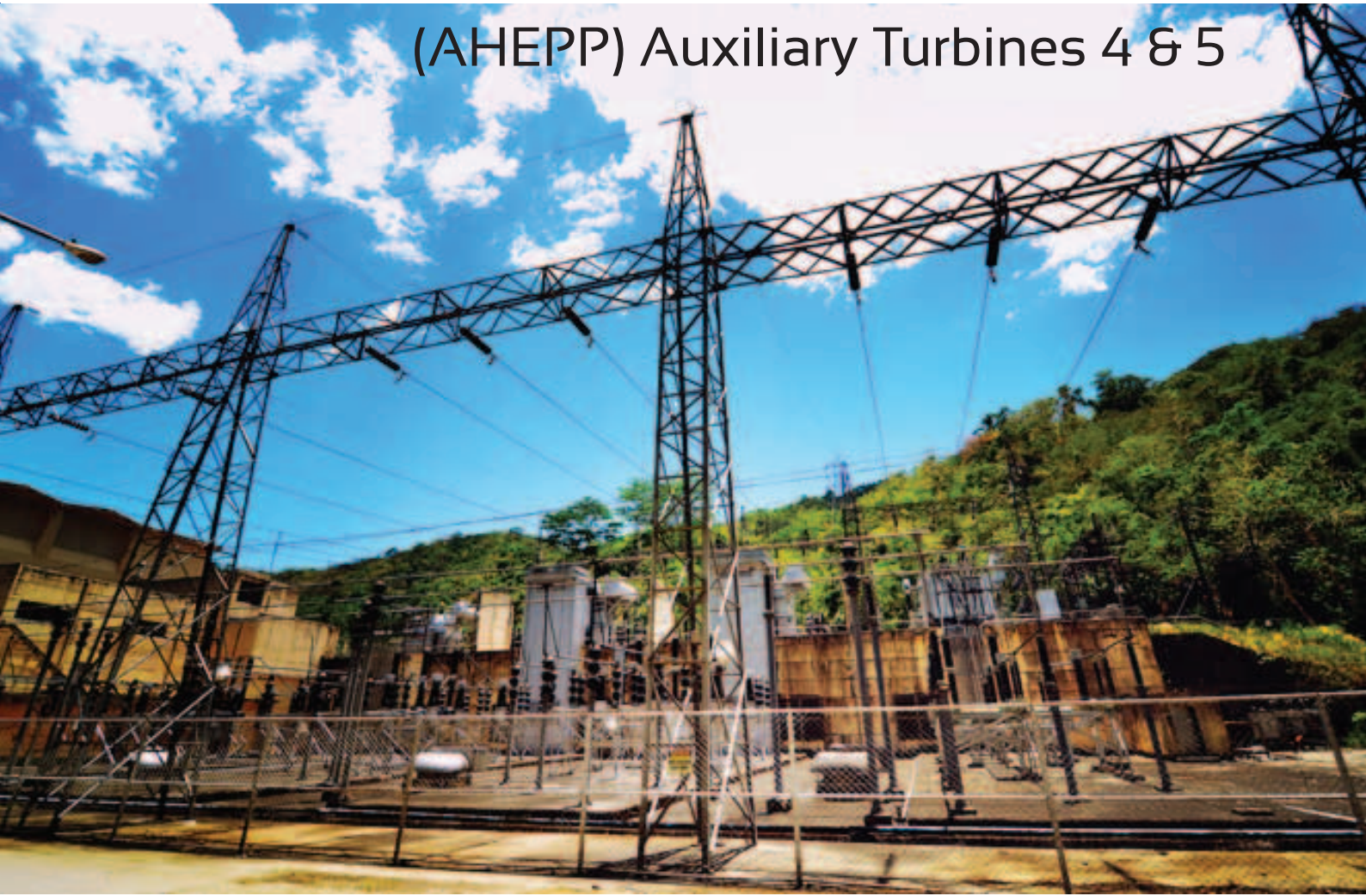
New Centennial Water Supply Source Project



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
New Centennial Water Supply Source Project	The project will involve the construction of a dam, a water treatment plant, and an associated main pipeline to deliver water from the project location to Metro Manila. This project will provide water supply security in the metropolis.	Metropolitan Waterworks and Sewerage System (MWSS)	25B	MR. GERARDO ESQUIVEL Administrator MWSS +632 922-3757 MS. VANGIE DACANAY Project Manager MWSS +632 920-5413	MS. MA. CRISTINA CLEOFAS Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6104

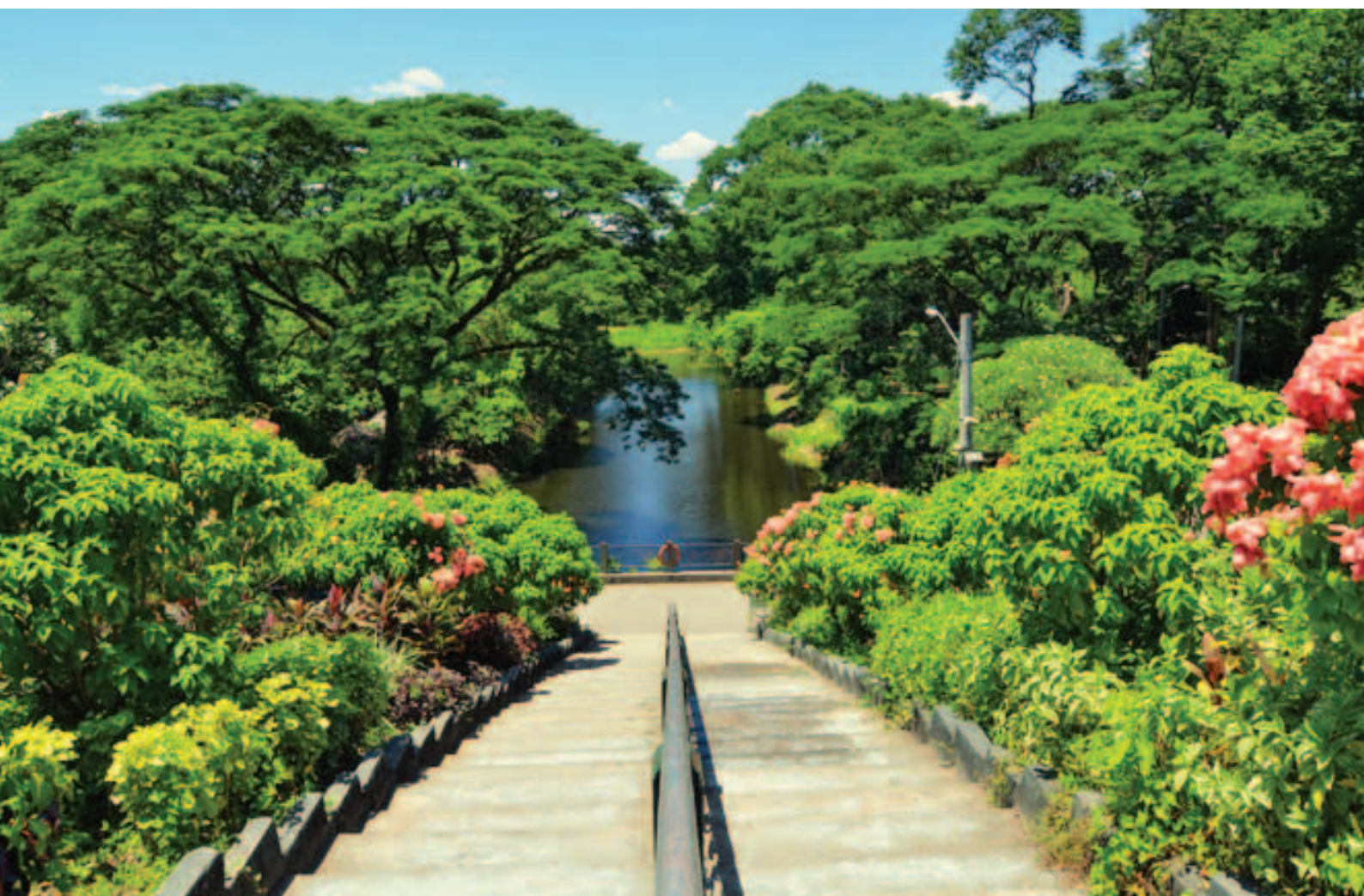
Operation & Maintenance of Angat Hydro-Electric Power Plant

(AHEPP) Auxiliary Turbines 4 & 5



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
Operation and Maintenance of Angat Hydro-Electric Power Plant (AHEPP) Auxiliary Turbines 4 and 5	The project involves the rehabilitation, operation, and maintenance of the MWSS-owned auxiliary turbines 4 and 5 installed in Angat Hydro-Electric Power Plant.	Metropolitan Waterworks and Sewerage System (MWSS)	1.6B	MR. GERARDO ESQUIVEL Administrator MWSS +632 922-3757 MR. JOJO DORADO Project Manager MWSS +632 920-5113	MS. MA. CRISTINA CLEOFAS Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6104

Balara Water Hub



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
Balara Water Hub	The project is proposed to include the construction and operationalization of an international center for water excellence located within the MWSS Balara Compound situated along Katipunan Avenue, opposite UP Diliman Campus in Quezon City.	Metropolitan Waterworks and Sewerage System (MWSS)	20B	MR. GERARDO ESQUIVEL Administrator MWSS +632 922-3757 MS. CECILLE BAUTISTA Executive Assistant MWSS +632 922-2969	MS. MA. CRISTINA CLEOFAS Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6104

Vaccine Self-Sufficiency Project (Phase II)



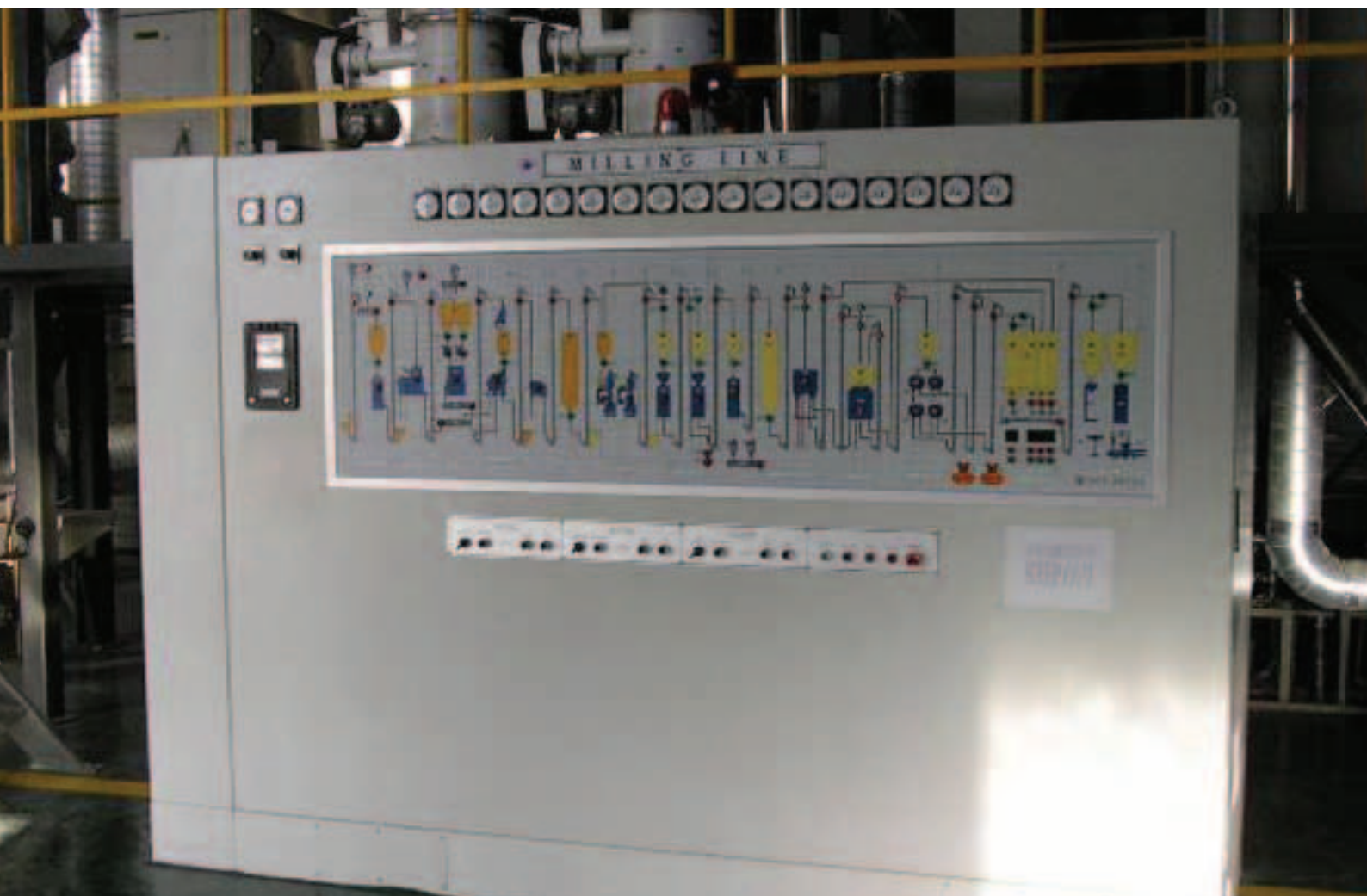
PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
Vaccine Self-Sufficiency Project (Phase II)	The project is envisioned to accelerate progress in vaccine production and ensure vaccine sufficiency in the country. VSSP II is expected to reduce overall vaccine procurement costs of finished vaccines through local formulation, filling, labeling, and packaging of the following vaccines: Pentavalent (DPT-HepB-Hib, Diphtheria, Pertussis, Tetanus-Hepatitis B and Hemophilus Influenza B), Tetanus Toxoid (TT), and Single HepB.	Department of Health (DOH)	453M	MR. TEODORO HERBOSA Undersecretary DOH +632 711-6075 DR. REMIGIO OLVEDA DOH +632 809-7599	MR. JUAN PAULO FAJARDO Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6103

Grains Central Project

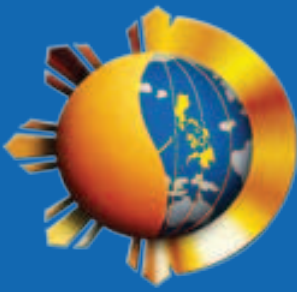


PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
Grains Central Project	The project will establish grains bulk handling systems with corn grains processing centers and transshipment stations in major corn producing areas and selected sea ports by upgrading, expanding and enhancing the existing operations in at least 15 corn postharvest processing and trading centers.	Department of Agriculture (DA)	1.25B	MR. ANTONIO FLETA Undersecretary DA +632 920-4085 MS. ZENAIDA VILLEGAS DA +632 920-1407	MS. JAN IRISH VILLEGAS Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6105

Establishment of Cold Chain Systems Covering Strategic Areas in the Philippines



PROJECT NAME	DESCRIPTION	IMPLEMENTING AGENCY	INDICATIVE COST (PHP)	IA CONTACT PERSON / CONTACT DETAILS	PPP CENTER CONTACT PERSON / CONTACT DETAILS
Establishment of Cold Chain Systems Covering Strategic Areas in the Philippines	The project will involve the construction and operationalization of Cold Chain Centers to be located in major production and consolidation areas of agri-fishery products. The Centers will be equipped with the required facilities and machineries for minimal processing of livestock, fisheries and high value crops.	Department of Agriculture (DA)	5.30B	MR. ANTONIO FLETA Undersecretary DA +632 920-4085 MS. ZENAIDA VILLEGAS DA +632 920-1407	MS. JAN IRISH VILLEGAS Project Manager PPP Center +632 929-9251 +632 990-0721 loc. 6105



The PPP Center

VISION

The champion of public-private partnerships for inclusive growth and sustainable development

MISSION

We facilitate and optimize public-private partnerships for the delivery of public infrastructure and other development services.

CORE VALUES

PROFESSIONALISM

We provide fast, reliable, effective, and efficient services that are accurate, competent, and transparent.

PASSION FOR EXCELLENCE

We are dedicated to deliver the best quality of service and to continuously innovate the processes towards an efficient and effective PPP implementation.

PRO-ACTIVENESS

As prime movers, we strive to achieve positive results through dynamic processes that are anchored on the principles of transparency and accountability.

CLIENT-ORIENTATION

We commit to create long-term partnerships by enabling clients to meet PPP targets, and by constantly delivering timely quality service.

OUR SERVICES

The Public-Private Partnership Center serves as the government's facilitator and catalyst in pursuing and delivering PPP projects. It champions the country's PPP program by enabling national agencies and local government units in all aspects of project preparation.

Project Development and Monitoring Facility

Promoting Inclusive Growth through Properly Prepared Projects

What is the PDMF for?

The Project Development and Monitoring Facility (PDMF) is a revolving fund that supports pre-feasibility studies, feasibility studies, and other necessary pre-investment activities to ensure the high quality of potential PPP projects in infrastructure and development.

With an initial contribution of P300 million from the national government, the PDMF is also augmented by donor countries and multilateral agencies in support of the PPP Program.

Under the administration and management of the PPP Center, the PDMF provides government agencies with the required expertise and strategies to prepare attractive projects that are selected to be undertaken with vital private sector participation.

Policy and implementing guidelines on the use of PDMF are set by the PDMF Board. It is composed of the National Economic and Development Authority (NEDA) as Chair, the Department of Finance (DOF), the Department of Budget and Management (DBM) and the PPP Center.

Who can avail of the PDMF support?

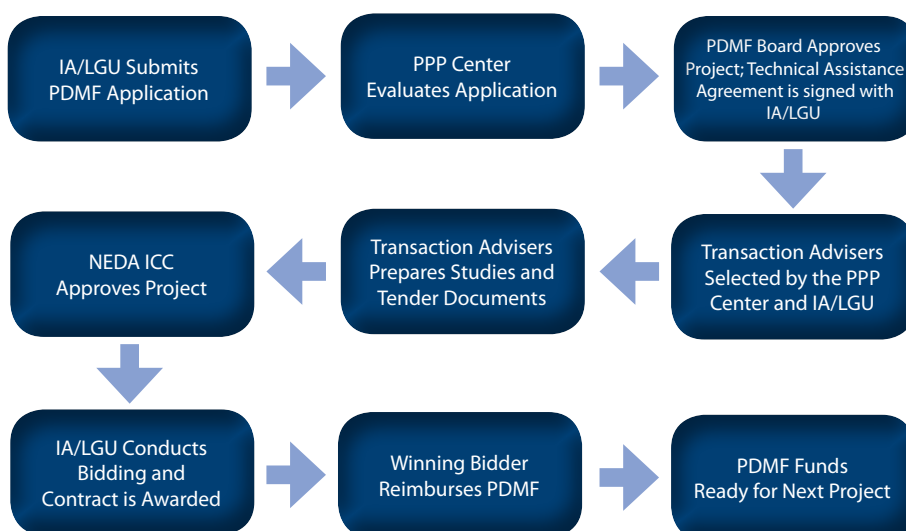
The PDMF may be extended to any department, bureau, office, commission, authority or agency of the national government, including government-owned or controlled corporation, government financial institutions, state university and college; and local government unit authorized by law or their respective charters to contract for or undertake infrastructure or development projects.

What is the application process?

The overall management of the PDMF, including the application process, is governed by the Project Development and Monitoring Facility Guidelines. The diagram shows an overview of the PDMF application process.

The application starts with the interested agency's submission to the PPP Center of complete application requirements.

Projects approved by the PDMF Board will be provided with Transaction Advisers who are selected under transparent processes and strict rules.



The Panel of Transaction Advisers and their Role in the PDMF

To enable implementing agencies (IAs) to undertake the required pre-investment studies under PDMF, the array of applicable expertise covers a broad range of PPP projects. From a list of national and international consulting firms, pre-selected by the PPP Center employing stringent standards, all the necessary transaction advisory services shall be provided to the IAs.

Currently, a panel consisting of nine (9) consortia of firms has been engaged by the PPP Center under indefinite delivery contract (IDC) facility for a 3-year period.

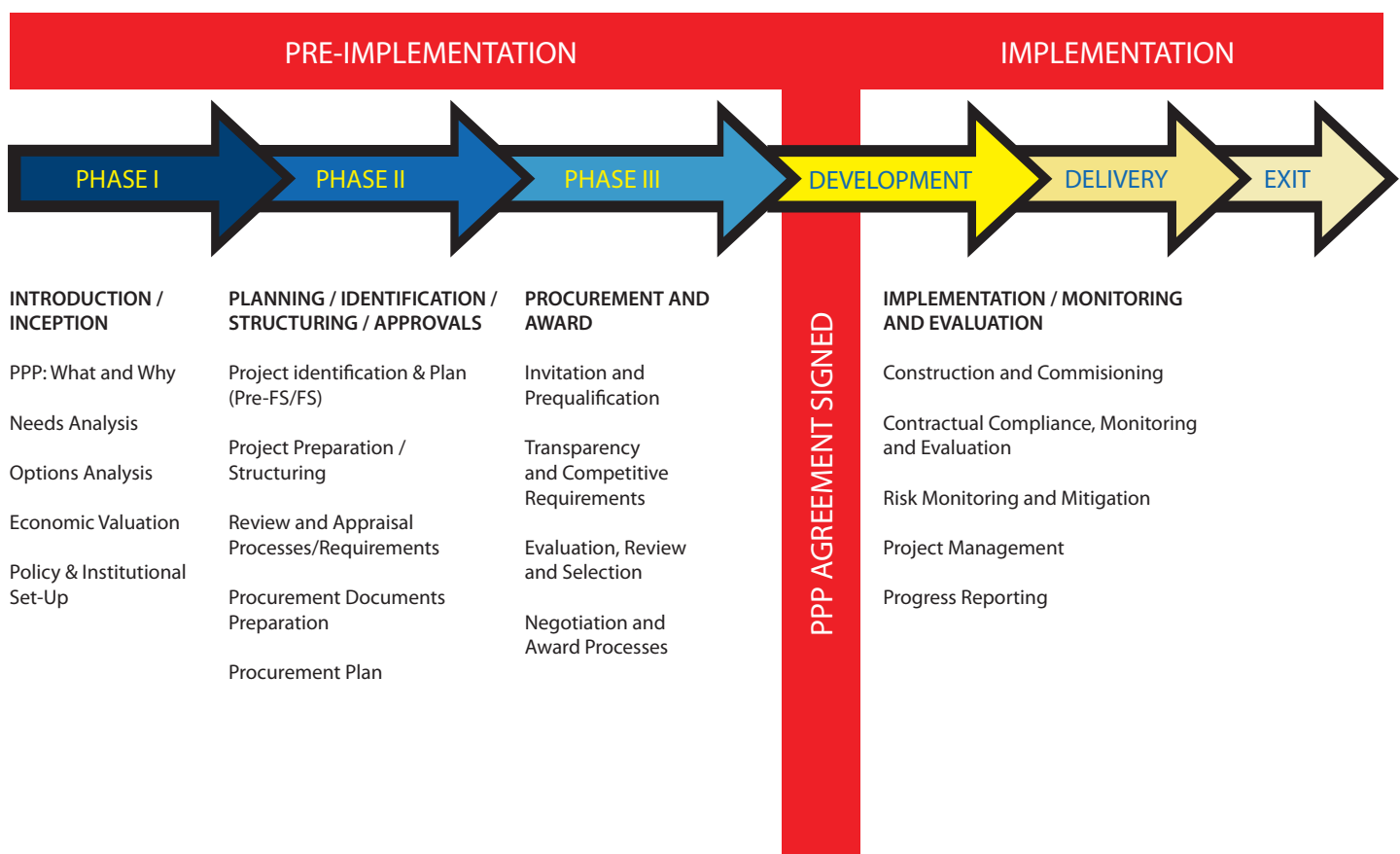
CPCS Transcom Ltd. | Deloitte Touche Tohmatsu India Pvt. Ltd. | Ernst & Young Australia Infrastructure Advisory | Hill International SA | ICRA Management Consulting Services Ltd. | ManabatSanagustin & Co., CPAs | PricewaterhouseCoopersServices LLP Singapore | Rebel Group International BV | SMEC International Pty Ltd. (SMEC), Australia

The PPP Center, at its discretion, shall update the panel to possibly increase the number of the consulting firms. A consulting firm is competitively selected from the firms in the IDCF panel to develop a specific, well-structured bankable PPP project.

PPP Capacity Building Program

CAPACITY BUILDING PROGRAM

The PPP Center's Capacity Building Program is a comprehensive training service made available to national government agencies and local government units (LGUs) aimed at building, enhancing and sustaining their institutional capabilities in all aspects of PPP project development and implementation throughout the whole PPP project cycle: inception, planning and identification, project structuring, review and appraisal, approvals and procurement, project implementation and management, and monitoring and evaluation.



FEATURES OF THE TRAINING PROGRAM

- Learning-by-Doing Approach
- Lecture and Group-Based Methodologies
- Interactive and IT-Backed Delivery Techniques
- Output (actual PPP Project)-based Design
- Needs-based and customized content (topics/modules) and schedule
- Focused selection of Trainees (i.e. designated technical personnel or PPP committee / persons)
- Learning evaluation in the middle and/or after actual training

Doing Business in the Philippines

Who may invest?

Regardless of nationality, anyone is encouraged to invest in the Philippines. With the liberalization of the foreign investment law, 100% foreign equity may be allowed in all areas of investment except those reserved for Filipinos by mandate of the Philippine constitution and existing laws.

The economy

Aside from tourism, the economy of the Philippines is primarily composed of other industries such as Agriculture Industry, BPO, Energy, Mining, Electronics, Logistics and Shipbuilding, among others.

Workforce

The country boasts a labor force that is trainable, skilled, technology savvy, English proficient, and highly competitive.

Telecommunication landscape

Use of mobile phones and internet is widespread in the country. Cell sites are available all over the country to cater to some 80 million mobile phone users. Wireless fidelity connectivity is available in major shopping malls, malls, coffee shops. Internet cafes with very affordable rentals are also abundant.

Transportation infrastructure

There are about 10 international and 80 domestic airports in the country and more are being developed. There are Roll-On Roll-Off Ferry ports in major islands, allowing land travel from Luzon to Mindanao. Car rentals and taxis are widely available for convenience. Rail transits are available in Metro Manila.

Creating a company in the Philippines

An investor may choose from several types of business enterprises to establish operations in the Philippines such as:

Organized under Philippine laws

- Sole proprietorship
- Partnership
- Corporation

Organized under foreign laws

- Branch office
- Representative office
- Regional headquarters/Regional operating headquarters

Business enterprises must be registered with the Philippine Securities and Exchange Commission (<http://www.sec.gov.ph/>) or the Department of Trade and Industry (<http://www.dti.gov.ph/>).

Fiscal incentives

The PPP projects are entitled to fiscal incentives under the 2011 Investment Priorities Plan (IPP). Other Preferred Activities in the IPP List includes: Agriculture/Agribusiness and Fishery; Creative Industries/Knowledge Based Services; Shipbuilding; Mass Housing; Energy; Infrastructure; Research and Development; Green Projects; Motor Vehicles; Tourism; Strategic Projects and Disaster Prevention, Mitigation and Recovery Projects.

The IPP has a Mandatory List which covers activities as provided for under existing laws.

- Revised Forestry Code of the Philippines (PD No. 705)
- Philippine Mining Act of 1995 (RA No. 7942)
- Printing, Publication and Content Development of Books or Textbooks (RA No. 8047)
- Downstream Oil Industry Deregulation Act of 1998 (RA No. 8479)
- Ecological Solid Waste Management (RA No. 9003)
- Philippine Clean Water Act of 2004 (RA No. 9275)
- Magna Carta for Disabled Persons (RA No. 7277)
- Renewable Energy Act of 2008 (RA No. 9513)

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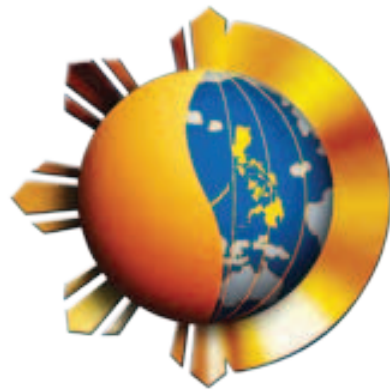
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